# UGBA 96 Data and Decisions, Spring 2018

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# Final Exam

| Name:       |  |          |  |
|-------------|--|----------|--|
| Section     | Section: 4   |          |  |
| On m        | y honor, I swear that:   |          |  |
| -<br>-<br>- | I did not/will not discuss the exam with anyone prior, and I did all of the work on the exam on my own; I did not take more than the allotted time to finish the example. I followed the instructions as stated above. | ,        |  |
| Signa       | ture   | <br>Date |  |
| TIME        | E ALLOWED: 2 Hours   |          |  |
| TOTA        | AL POINTS: There are 3 problems worth 100 total points   | ;.       |  |

MATERIALS ALLOWED: The exam is closed book, closed note, and no laptops or tablets are allowed. You are allowed to use a single 8½ x 11 sheet of paper (double-sided) with handwritten notes.

*NOTE:* I have indicated how many points each part is worth. Allocate your time accordingly. Keep your answers short and to the point.

## 1. Testing Course Requirements for Haas Students (45 points)



This question has 12 parts (A) through (L).

The Haas Undergraduate Program requires a statistics course as a prerequisite to admission. Currently, there are multiple courses on campus that satisfy this prerequisite (e.g., Stats 20, 21, 131A). The program is considering whether to **require** that all students take **Data 8**, Foundations of Data Science, to satisfy the statistics requirement. To determine whether to institute this requirement, Haas administrators want to know the causal effect of requiring Data 8 on student performance in Haas core courses. In particular, they want to know what causal effect completing Data 8 *would have had* on Haas students that *did not* take Data 8 but took some other statistics course instead. We will assume throughout that enforcing a Data 8 requirement will have no effect on who is ultimately admitted to the Haas Undergraduate Program, and neither will any other treatment considered below.

To summarize: the unit is a student. The treatment of interest is completing Data 8. The control condition is taking another statistics course. The outcome is performance in core Haas classes.

Note: we will assume that we have some absolute measure of performance, like scores on exams, rather than some relative or 'curved' measure of performance, like grades. In other words, for the metric we are considering, the performance of one student does not depend directly on the performance of their classmates.

**A)** [3 points] In the next few problems, we will apply the potential outcomes framework to our research question. Explain the meaning of  $Y_{i1}$  in this context.

| B) | [3 points] Explain the meaning of $E[Y_{i1}]$ .  |
|----|--|
| C) | [3 points] The university is interested in measuring the average causal effect of completing Data 8 among students that did not take Data 8 but took some other statistics course instead. Write down this causal effect using the potential outcomes notation.  |
| D) | [4 points] An administrator argues that one important advantage of requiring all students to take Data 8 is that it will allow instructors of Haas core courses to tailor the instruction to the students' skills (e.g. including Python labs). This improved course design may improve student performance. However, instructors can only tailor the course in this way when a sufficient number of students in the course have taken Data 8.  What implication does this side benefit have for using the potential outcomes framework in this setting? |
|    | Ignore this issue for the remainder of the problem.  |

| E) | [3 points] In order to measure the causal effect of interest, an administrator |
|----|--|
|    | proposes comparing outcomes for Haas students that completed Data 8 and        |
|    | Haas students that did not complete Data 8.                                    |

Write down this comparison using the potential outcomes notation.

**F)** [3 points] Will this comparison identify the causal effect of interest? Why or why not?

The Haas administration decides to run a randomized experiment to help answer their research question. In this experiment, administrators take a list of students that expressed interest in applying to Haas, and randomly select half of those students for the treatment group. For each randomly selected student, Haas sends personalized materials promoting Data 8 as a great course for completing the Haas statistics prerequisite. The objective is to increase enrollment in Data 8 among treated students.

Below is a table with the results of the experiment with means calculated separately for the treatment and control groups. Performance is measured in standardized units--a value of 1 indicates a 1 standard deviation higher performance than the average control student.

#### Experiment 1 results:

|                       | Treatment | Control |
|-----------------------|-----------|---------|
| Completed Data 8      | 0.5       | 0.4     |
| Haas Core Performance | 0.05      | 0       |

| G) | [4 points] An administrator remarks that the performance of the treatment and control students is very similar, with only a difference of 0.05 standardized units. He takes this as evidence that completing Data 8 has a negligible causal effect on student performance. Do you agree? If so, explain how the evidence supports this view. If not, explain to the administrator in layman terms why the evidence does not support this view. |
|----|--|
| Н) | [4 points] Assume no defiers exist. Approximately what share of students are compliers in this experiment? Approximately what share of students are 'nevertakers'?   |
| I) | [4 points] Based on the table above, construct a LATE estimate for the causal effect of completing Data 8 on student performance.  |

J) [4 points] Suppose that in addition to increasing Data 8 enrollment, the promotional materials also cause treated students to take a statistics course earlier in their academic career. Some instructors suspect that students that have taken statistics more recently perform better in core courses. What implications does this have for your answer to part (8)?

For the rest of this problem, assume the promotional materials do not cause treated students to take a statistics class earlier in their academic career.

Haas administrators decide to run a second randomized experiment. Again, administrators take a list of students that expressed interest in applying to Haas, and randomly select half of those students. In this experiment, those randomly selected students are **required** to take Data 8. As before, control students can take Data 8 if they like, but are not required to do so.

The results of the experiment are presented in the table below with means calculated separately for the treatment and control groups.

#### *Experiment 2 results:*

|                  | Treatment | Control |
|------------------|-----------|---------|
| Completed Data 8 | 1.0       | 0.4     |
| Performance      | 0.10      | 0       |

**K)** [6 points] How do compliers differ in the first and second experiment? Compare both their behavior and treatment effects. Which experiment is more relevant for the original causal question of interest: what is the causal effect of completing Data 8 among Haas students that, in the absence of a Data 8 requirement, would take some other statistics course instead?

**L)** [4 points] The same administrator suspects that if taking Data 8 improves students' performance in core Haas classes, it will also help Haas students **persist** in the business major--that is, it will reduce the number of students that change majors to something other than business. Suppose that for students that change majors we **do not have data** on Haas core performance.

What implications would this pattern have for the above analysis?

# 2. Online Advertising Campaigns at the Gap (30 points)



This question has 8 parts (A) through (H).

The clothing retailer Gap has hired you as a data scientist to help them determine how much to spend on their online advertising campaigns. Gap pays for online advertising on various websites, including Google, Facebook, and Twitter. In order to decide how much to spend on these campaigns, Gap must estimate the causal effect of an online campaign on sales. The higher the return, the more Gap will be willing to spend on placing advertisements.

In this question, our unit of observation will be the customer, an individual browsing online that will potentially see a Gap advertisement and potentially make a purchase. In this question, we will estimate the causal effect of seeing a Gap advertisement on spending on Gap merchandise.

For each customer, we have historical data on whether the customer has recently been shown an advertisement on any of a variety of websites (shown\_ad, an indicator), and that customer's recent spending on Gap merchandise (gap\_spending). Historically, customers are more likely to be shown Gap advertisements if their browsing history suggests an interest in Gap or related products, or if they fall into Gap's targeted demographic groups (18- to 34-year-olds).

**A)** [3 points] Explain the meaning of the following potential outcomes notation in this context:  $E[Y_{i1}|D_i=1]$ .

As a first step towards estimating the effect of advertising, Gap has estimated the following regression model using their customer data:

gap\_spending = 
$$\alpha + \beta$$
 shown\_ad +  $\varepsilon$ 

where gap\_spending is measured in dollars and shown\_ad is an indicator for whether the customer has been shown a Gap advertisement.

The estimated  $\beta$  coefficient is **0.50**.

**B)** [4 points] Interpret the  $\beta$  coefficient estimate in a sentence. Does this reflect the causal effect of advertising on customer spending? Why or why not?

C) [4 points] Suppose we also had data on whether a customer had shopped for Gap in the past. The variable prior\_experience measures the amount of time the customer has previously spent browsing the Gap website. Suppose we added this covariate as a control to the model in question (1). How would you expect the  $\beta$  coefficient to change: would it become more positive or more negative? Why?

Suppose instead that we use age as an additional control and estimate the following regression model:

gap\_spending = 
$$\alpha + \beta$$
 shown\_ad +  $\gamma$  age +  $\varepsilon$ 

where age is measured in years.

In this expanded regression model, the estimated  $\beta$  coefficient is **0.75** and the estimated  $\gamma$  coefficient is **0.01**.

**D)** [3 points] Interpret the estimated coefficient  $\gamma$  in a sentence.

E) [4 points] What does the change in  $\beta$  estimates between the two regression models tell you about the relationship between age and shown\_ad?

You have convinced Gap to run a randomized control trial to estimate the causal effect of advertising on customer spending. For a set of customers that could potentially be shown advertisements, Gap will pay to show advertisements to a random subset of those customers. However, because Gap believes that the returns to advertising are higher for their targeted demographic, 18- to 34-year-olds, they have stipulated that the randomization in the experiment be stratified. In particular, while 20% of customers in other demographic groups will be assigned to see the ad and 80% will be assigned to the control (and so will see some non-Gap advertisement instead), 80% of target demographic customers will see the advertisement and 20% will be assigned to the control. (Just to make sure you read that right: 18- to 34-year-olds are more likely to be assigned to see the advertisement than older customers.)

**F)** [3 points] What is the benefit of running a randomized experiment in this context?

Below is a table with the baseline results of the experiment with means calculated separately for the treatment and control groups.

|                     | Treatment | Control |
|---------------------|-----------|---------|
| Age                 | 24        | 36      |
| Shown Advertisement | 1         | 0       |
| Gap Spending (\$)   | 0.25      | 0.36    |

**G)** [4 points] The in-house analyst is shocked by the experiment results. She says the difference in sales between the treated and control groups is -0.11, which implies that advertising actually **decreases** sales.

Do you agree with this interpretation? Why or why not?

**H)** [5 points] Describe a strategy for recovering the causal effects of advertising using data from the experiment. Assume you have the customer-level data used to create the table above and not just the aggregate statistics. (Note: there are a few potential strategies. You only need to describe one that works.)

### 3. Discontinuities in Credit Card Limits (25 points)



This question has 5 parts (A) through (E).

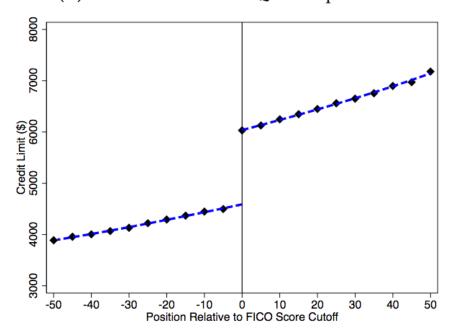
A bank is targeting a new credit card at college students. They must decide what credit limit—the maximum amount a borrower is allowed to borrow on the card—to offer to students. They want to set a credit limit that will maximize revenue relative to costs. The costs depend on how likely a borrower is to default on the credit card debt (i.e., not pay their bills). Revenue largely depends on how much fees the bank can collect on the account. Both the costs and revenue will potentially depend on the credit limit the bank sets.

The bank has hired you as a data scientist to analyze their existing data. In this question, we'll focus on the revenue side: at the borrower-level, what is the causal effect of credit limit on fees collected? If the bank increases the credit limit by \$X, how much will fees collected increase or decrease?

After speaking with bank officials, you learn about an important institutional quirk: the bank uses a formula for determining credit limits for card applicants, and the formula depends in part on the interval of an applicant's credit score (e.g. 500-549, 550-599, 600-649, et cetera), which measures expectations for applicant's ability to repay debt. When an applicant moves from one interval to another, there is a jump in the allowed credit limit. This creates discontinuities in credit limits by credit score, as seen below.

Note on the figure: a commonly used credit score is known as a FICO score.

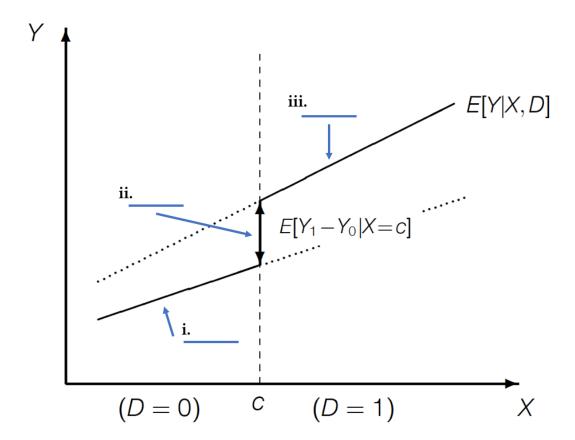
# (A) Credit Limits around Quasi-Experiments



This creates a natural opportunity to use the regression discontinuity research design to estimate the causal effect of credit limits.

**A)** [5 points] In your own words, describe the logic of the regression discontinuity approach. Under what assumptions does it identify a causal relationship between the treatment and some outcome?

**B)** [5 points] Write down a regression model to estimate the discontinuity in the figure above. You can simply label the cutoff as **c**. Write down which parameters correspond to each portion of the figure below. (There are **three** portions to label: i, ii, and iii. i and iii refer to slopes, while ii refers to the jump at the cutoff.)



| C) | [5 points] Your colleague is concerned that the credit limits that the bank offers may also influence who decides to sign up for the card in the first place. Potential borrowers may learn the credit limit that the bank is offering them, and some may decide not to complete their sign-up in response. If they do not sign-up for the card, they will not show up in the data. Does this present a problem for the regression discontinuity approach? Why? |
|----|---|
|    |   |
| D) | [5 points] How would you test for the issue described in part (C)?  |
|    |   |
|    |   |

E) [5 points] Suppose you find that, at the cutoff, the average credit limit increases by \$1000, and revenue increases by more than the cost. Based on your analysis, the bank is considering raising the credit limit for all borrowers with credit scores currently below the cutoff by \$1000. Before doing so, the bank wants to know whether they should run a randomized experiment. What, if anything, would be gained from running an experiment? Suppose all the RD assumptions are satisfied, so that we have indeed identified a **causal** effect.